

2024 Corporate Profile Living Health: Blueprint to Breakthrough



Our Vision is a world where everyone embraces health.

Our Mission is to create a remarkable health experience, freeing people to be their best. The accomplishments

 of 2024 position us
 to evolve our
 Living Health model
 even further, and we
 expect to report more
 breakthroughs for years
 to come as we deliver on
 our mission
 of creating a remarkable
 health experience, freeing
 people to be their best."

David L. Holmberg, president and chief executive officer, Highmark Health Living Health is Highmark Health's long-term strategy to transform health, coverage, and care. By creating a simpler, more personalized, and proactive health experience for individuals and clinicians, we can achieve better health outcomes, lower total cost of care, and provide a sustainable economic model that solves industry problems at scale.

This ambitious strategy depends on our organization's financial stability, including the diverse portfolio of affiliates and subsidiaries below. That same stability allowed us to provide more than \$53 million in corporate and foundation giving and nearly \$200 million of charitable and uncompensated care in 2024 while making strategic investments of \$645 million to advance our mission.

Highmark Inc. and its Blue-branded affiliates (Highmark Health Plans) proudly cover the insurance needs of approximately 7.1 million members in Pennsylvania, Delaware, West Virginia, and western and northeastern New York.

Allegheny Health Network is a health and wellness organization that has more than 300 clinical facilities, including hospitals throughout western Pennsylvania and one in western New York.

enGen is a health tech company whose dynamic ecosystem of smart automation and technology supports and streamlines complex operations for health plans and their provider partners.

Helion provides post-acute network management services for Highmark Inc. and its affiliated health plans and specializes in population health management solutions that benefit payers, providers, and customers.

HM Insurance Group works to protect businesses from the financial risk associated with catastrophic health care costs.

United Concordia Dental is a leading dental solutions partner that delivers access to high-quality, cost-effective dental care to more than 10.4 million members nationally through its network of over 147,600 unique dentists across more than 548,300 access points.

2024 FINANCIAL OVERVIEW

Highmark Health reported \$29.4 billion in operating revenue — 9% growth year-over-year in 2024. Net income was \$50 million and operating loss was \$209 million. As of December 31, 2024, the organization had \$11.7 billion in cash and investments and net assets of \$9.8 billion.

Highmark Health Plans reported operating revenue of \$22 billion and an operating loss of \$166 million in 2024. Highmark Health Plans also reported increased core health plan and Blue Card membership for January 2025 compared to the same period in 2024, with 7.1 million members, maintaining Highmark Health Plans' position as the largest health insurer in Pennsylvania, Delaware, West Virginia, and western and northeastern New York.

Allegheny Health Network delivered earnings before interest, taxes, depreciation, and amortization of \$115 million for 2024. Operating revenue was \$5.1 billion, a 9% improvement year-over-year. Patient volumes improved in 2024 over prior year in all care delivery areas. enGen, a health tech company whose platform serves millions of lives across the country, reported \$1.2 billion in revenue. The organization continues to invest in product evolution and modernizing its platform to build capabilities that will improve the customer experience.

Highmark Health diversified businesses
performed well in 2024. United Concordia
Dental delivered \$1.7 billion in operating
revenue and a strong operating margin of
\$105 million in 2024 with a record 10.4 million
members as of March 2025. A stop loss business,
HM Insurance Group, reported \$1.2 billion
in operating revenue and a \$56 million
operating margin.





Geographic Footprint

SERVING MILLIONS OF AMERICANS

Highmark Health serves millions of Americans through a diverse portfolio of health-related businesses. Our Blue-branded health plan businesses serve approximately 7.1 million members in Pennsylvania, Delaware, West Virginia, and western and northeastern New York. Our health care delivery network, led by Allegheny Health Network, serves patients throughout western Pennsylvania and parts of neighboring states. Other subsidiaries including enGen, Helion, HM Insurance Group, and United Concordia Dental — proudly serve customers and businesses across America. HEADQUARTERS

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- Health Plans*
- Dental Solutions
- Stop Loss and Reinsurance Solutions
- Health Care Delivery
- Innovative Technology-Based Solutions

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- Population Health Management
- Family Grieving Centers

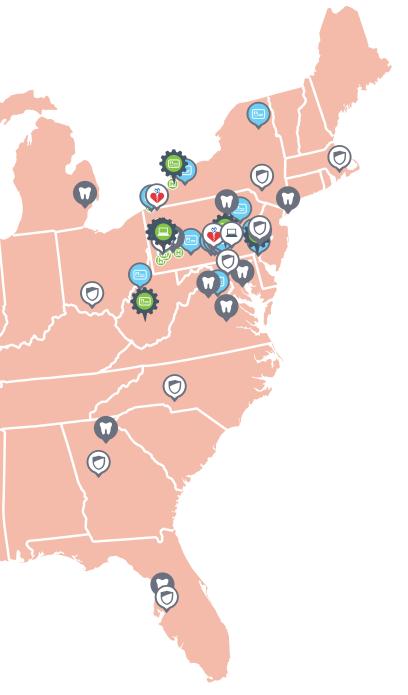
*Highmark Inc. and its affiliates offer health insurance products in Pennsylvania, Delaware, West Virginia, and western and northeastern New York, and are independent licensees of the Blue Cross Blue Shield Association. The companies' participation in the BlueCard® program offers members access to plans that include benefits through provider networks of other independent Blue Cross and Blue Shield plans nationally and worldwide. Most, but not all, plans include Blue Card benefits.

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- Health Plans*
- Highmark Direct Stores
- (H) Hospitals

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- Dental Solutions
- Stop Loss and Reinsurance Solutions
- Family Grieving Centers



The Enterprise at a Glance

Operating since 2014 and formerly known as HM Health Solutions Inc., enGen is a wholly owned subsidiary of Highmark Health whose dynamic ecosystem of smart automation and technology supports and streamlines complex operations for health plans and their provider partners.

Mission: To create a remarkable health experience, freeing people to be their best.

Leadership: David L. Holmberg, president and chief executive officer, and Karen Hanlon, executive vice president and chief operating officer

2024 Consolidated Revenues: \$29.4 billion

highmarkhealth.org

• Highmark Inc., doing business as Highmark Blue Cross Blue Shield in the 42 counties of western and northeastern Pennsylvania and as Highmark Blue Shield elsewhere in the state — Pittsburgh, Pennsylvania

Parkersburg, West Virginia

Wilmington, Delaware • Highmark Western and Northeastern New York Inc., doing business as Highmark Blue Cross Blue Shield in western New York and Highmark Blue Shield in northeastern New York - Buffalo, New York

Description: One of America's leading health insurance organizations and an independent licensee of the Blue Cross Blue Shield Association, Highmark Inc. (the Health Plan) and its affiliated health plans (collectively, the Health Plans) work passionately to deliver high-quality, accessible, understandable, and affordable experiences, outcomes, and solutions to customers.

Geographic Service Area: Pennsylvania, West Virginia, Delaware, and western and northeastern New York Number of Employees: Approximately 5,460

Leadership: Tom Doran, president, Highmark Health Plan; Deborah L. Rice-Johnson, president, Diversified Businesses, Highmark Inc.



Headquarters: Pittsburgh, Pennsylvania

Description: Highmark Health, a Pittsburgh, PA-based enterprise that employs 44,000 people who serve millions of Americans across the country, is the parent company of Highmark Inc., Allegheny Health Network, and enGen.

Highmark Inc. and its subsidiaries and affiliates provide health insurance to approximately 7.1 million members in Pennsylvania, West Virginia, Delaware, and New York, as well as dental insurance and related health products through a national network of diversified businesses.

Allegheny Health Network is an integrated delivery network in western Pennsylvania and western New York comprised of 14 hospitals, more than 2,500 affiliated physicians, ambulatory surgery centers, an employed physician organization, home and community-based health services, a research institute, a group purchasing organization, and health and wellness pavilions.

Number of Employees: 44,000 across the organization

HIGHMARK

Headquarters:

+ Highmark BCBSD Inc., doing business as Highmark Blue Cross Blue Shield —

Customers: Consumers, businesses, and government entities

Products and Services: Individual and group health insurance; Medicare Advantage plans for seniors

Brands Offered: Blue Cross Blue Shield and/or Blue Shield

highmark.com



Products and Services: Integrated health care delivery, health care research, medical education, wellness services

Brands Offered: Allegheny Health Network, AHN Allegheny General Hospital, AHN Allegheny Valley Hospital, AHN Brentwood, AHN Canonsburg Hospital, AHN Forbes Hospital, AHN Grove City Hospital, AHN Harmar, AHN Hempfield, AHN Jefferson Hospital, AHN McCandless, AHN Saint Vincent Hospital, AHN West Penn Hospital, AHN Westfield Memorial Hospital, AHN Wexford Hospital

Geographic Service Area: Western Pennsylvania and portions of New York, Ohio, and West Virginia Number of Employees: 23,700

Leadership: Mark Sevco, president, Allegheny Health Network

ahn.org



Products and Services: Advanced, end-to-end health insurance solutions, including the Enterprise Health Solution and Forge.

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Headquarters: Pittsburgh, Pennsylvania

Description: Allegheny Health Network is a \$5.1 billion health and wellness organization that has more than 300 clinical locations, including 13 hospitals throughout western Pennsylvania and one in western New York; Health + Wellness Pavilions; a comprehensive research institute; ambulatory surgery centers; an employed physician organization; home- and community-based health services; a group purchasing organization; and 2,500 affiliated physicians. While AHN began operations in 2013, AHN's member hospitals share legacies of charitable care that date back more than 175 years.

Customers: Patients

Headquarters: Pittsburgh, Pennsylvania

Description: enGen's dynamic ecosystem of smart automation and technology supports and streamlines complex operations for health plans and their provider partners.

Operating since 2014, formerly known as HM Health Solutions Inc., enGen is a wholly owned health tech subsidiary of Highmark Health. Headquartered in Pittsburgh, Pennsylvania, enGen employs 11,000 people, supports 20 million members, and is trusted by 50 Blue and non-Blue clients.

Customers: Health plans

Geographic Service Area: Global

Number of Employees: 11,000

Leadership: Mick Malec, chief executive officer, enGen, and enterprise technology & operations officer

goengen.com



h helion

Headquarters: Pittsburgh, Pennsylvania

Description: Helion is an independent company that provides post-acute network management services for Highmark Inc. and its affiliated health plans. It specializes in population health management solutions that benefit payers, providers, and customers.

Customers: Health care organizations accountable for managing populations in home and community settings, including integrated delivery and financing systems, health plans, accountable care organizations, hospitals, and health systems.

Products and Services: Helion provides health care organizations that are accountable for managing populations in home and community settings with customized solutions for the entire episode of care. These solutions uniquely focus on collaboration, evidence-based pathways of care, automation, innovation, and value-based incentives to transform the networks of skilled nursing facilities and home health agencies, enabling a higher level of performance, lower cost, better health outcomes, and a better patient experience.

Leadership: Andonia Aber, vice president of Strategic Network Operations

helion.health

Headquarters: Pittsburgh, Pennsylvania

Description: HM Insurance Group, a Highmark Health affiliate, works to protect businesses from the financial risk associated with catastrophic health care costs. A recognized leader in Employer Stop Loss, the company delivers protection for a range of group sizes. HM Insurance Group also offers custom, client-specific accident and health quota share and excess loss reinsurance solutions for carriers and health plans and excess loss insurance for providers.

Customers: Benefits brokers, consultants, and third-party administrators on behalf of group policyholders, health plans or provider organizations, or ceding carriers

Products and Services: Stop Loss, assumed accident and health reinsurance, and provider excess insurance

Geographic Service Area: All 50 states and Washington, D.C.

Number of Employees: 325

Leadership: Mark Lawrence, president, HM Insurance Group

hmig.com

United **Concordia** dental

Headquarters: Camp Hill, Pennsylvania

Description: United Concordia Companies, Inc. and its insurance subsidiaries — collectively referred to as United Concordia Dental — deliver personalized, high-quality, cost-effective dental benefit plans through its network of over 147,600 unique dentists across more than 548,300 access points.

Customers: Consumers, businesses, and government organizations

Products and Services: Dental and vision solutions for commercial sale, as well as for partnering with health plans and other organizations on commercial, Medicare Advantage, Federal Employee Program, and Medicaid insurance products and services

Brands Offered: Concordia Preferred[®] (Dental PPO), Concordia Flex[®] (Dental PPO), Concordia EPO (Dental EPO), Concordia Plus[®] (Dental HMO), Smile for Health[®] Value Plans (Dental PPO), UC ClearVision[®] (Stand-alone Vision PPO), UC Vision[®] (Vision PPO Rider), iDental[®] Discount Plan (Dental Savings Plan), along with other value-added services

Geographic Service Area: All 50 states, the District of Columbia, and Puerto Rico

Number of Employees: 1,100

Leadership: Edward Shellard, chairman, CEO and president, United Concordia Dental

unitedconcordia.com



Enterprise Fast Facts

TO LEARN MORE, VISIT HIGHMARKHEALTH.ORG/ ANNUALREPORT2024



\$29.4 billion — operating revenue in 2024.



In 2024, Highmark Health and its subsidiaries and affiliates made strategic investments of **\$645 million** to advance the mission of creating a remarkable health experience, freeing people to be their best.



As of January 2025, Medicare Advantage plans increased by over 15%, totaling 433,000 members. As of January 2025, Affordable Care Act membership grew by more than 18% to over 240,000 members.



AHN recorded nearly 4 **million physician visits** in 2024 — its highest number since the network was created in 2013.



An independent licensee of the Blue Cross Blue Shield Association, Highmark Inc., together with its Blue-branded affiliates, collectively comprise the **fifth largest** overall Blue Cross Blue Shield-affiliated organization in the country with approximately **7.1 million members** in Pennsylvania, Delaware, West Virginia, and western and northeastern New York.



enGen serviced more than **20 million members** of separate health plans via the Enterprise Health Solution.



Over **90%** of home health agencies and over **80%** of skilled nursing facilities in the networks Helion serves are in a value-based arrangement.



HM Insurance Group earned annual **net revenues of \$1.2 billion**.



United Concordia Dental's network includes over 147,600 unique dentists across more than 548,300 access points. The dental solutions partner has more than **10.4 million members** and over 20,900 commercial clients.





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